Porchlight a 5 Star Agency

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Porchlight Mission

Porchlight VNA/Home Care is guided by a tradition of patient-centered care combined with clinical and technological excellence. We are dedicated to providing the highest quality services, with compassion and respect, to our communities and home-based patients.





Overview of 5 Star Operational Best Practices

- Technology
 - Electronic Medical Record (EMR) Homecare Homebase
 - Web-based system
 - Strategic Health Partners (SHP)
 - Tele-health-Honeywell HomMed
 - Outsource coding Quality in Real Time(qirt)
- Staff
 - Senior Management involvement
 - Clinical Manager Review of chart, meetings with clinicians, team meetings
- Operations
 - New work flow accountability
 - Quality calls to Patients
 - Clinically Integrated Network membership

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Electronic Medical Record

- Administrative workflows changed for everyone in the organization
- This is an orders driven system nothing can be completed without an order
- Accountability increased
- Quality check on the upfront
- Review of Oasis questions
- Staff education provided by the Clinical Manager
- Redesign of EMR Pathways. Best practices built into the EMR so clinician delivery of care is consistent





Capturing Performance Data

- Strategic Health Partners (SHP)
- SHP shows us real-time data analytics and benchmarking
- Home Health Quality Improvement (HHQI)
- Quality in Real Time(Qirt) Outsource coding for ICD10

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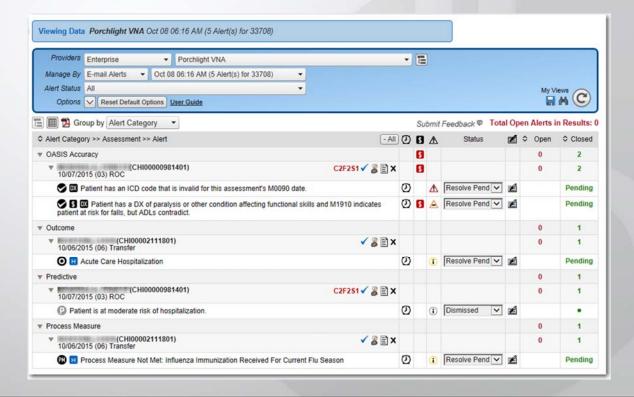
OASIS Alerts







Manage by Alert Category

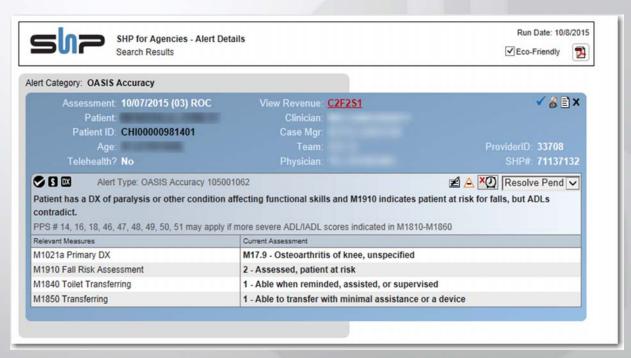


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Real-time OASIS/Coding Review







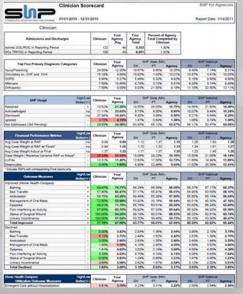
Clinician Overview & Scorecard



Individual Scorecards Show:

- Productivity
- Top 5 diagnosis
- SHP utilization
- Financial metrics
- Outcomes
- Potentially avoidable events
- Process measures
- HHCAHPS
- Trended performance
- Visit utilization

- The clinician overview gives a color-coded side-by-side comparison of clinicians
- Drill-down to the clinician scorecard for detailed breakdowns and trending



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Scorecard: Clinician Detail

Admissions and Discha	arges	SOC/ROC Clinician	Your Agency Avg	Your Agency Total	Percent of Total Comp SOC/ROC	pleted by			
Admits SOC/ROC in Reporting Period		151	20	730	20.6	38%			
DCs TRF/DC in Reporting Period		134	21	714	18.77%				
Top Five Primary Diagnosis Categories		SOC/ROC	Your	S	SHP State (MA)		SHP National		
		Clinician	Agency	SN	PT	Agency	SN	PT	Agency
Aftercare		26.72%	26.82%	20.87%	7.07%	19.21%	18.82%	6.55%	17.20%
Injury/Poisoning		10.34%	8.48%	7.72%	2.18%	7.05%	6.41%	1.15%	5.73%
Circulatory (not HTN, HF or CVD)		9.48%	7.73%	7.71%	0.68%	6.85%	7.68%	0.45%	6.74%
Musculoskeletal/Connective Tissue		9.48%	7.58%	5.19%	12.85%	6.07%	7.26%	6.75%	7.17%
Respiratory (not COPD)		6.90%	6.21%	3.80%	0.43%	3.39%	3.00%	0.28%	2.65%
High/Low		SOC/ROC	Your	SHP State (MA)		SHP National			
SHP Usage	Better(+/-)	Clinician	Agency	SN	PT	Agency	SN	PT	Agency
Critical Alerts Resolved	+	96,43%	93.10%	52.65%	42.78%	50.87%	56.23%	53.28%	55.48%
Potential Alerts Closed	+	79.94%	81.21%	37.65%	32.12%	36.80%	50.09%	49.04%	49.84%
Informational Alerts Closed	+	83.33%	86.95%	28.55%	28.10%	28.53%	37.87%	35.60%	37.47%
Critical Alerts Dismissed	-	2.38%	3.79%	3.18%	3.94%	3.33%	5.99%	5.92%	5.99%
Resolved Pending		0.50%	0.29%	2.04%	1.58%	1.97%	2.72%	2.33%	2.64%

Outcome Measures	High/Low SOC/ROC		Your	SHP State (MA)		SHP National			
	Better(+/-)	Clinician	Agency	SN	PT	Agency	SN	PT	Agency
Improved (Home Health Compare)									
Bathing	+	78.85%	74.86%	75.49%	65.90%	74.21%	72.38%	72.12%	72.259
Bed Transfer	+	79.59%	72.40%	69.68%	69.07%	69.56%	63.70%	70.26%	64.80
Ambulation	+	78.35%	71.27%	72.72%	71.46%	72.51%	67.95%	74.25%	68.999
Management of Oral Meds	+	74.29%	62.26%	67.57%	51,50%	65.70%	60.22%	51.49%	58.749
Dyspnea	+	83.82%	84.55%	72.74%	67.84%	72.24%	71.51%	71.86%	71.539
Pain Interfering w/ Activity	+	91,30%	90.04%	73.96%	69.89%	73.44%	70.05%	69.20%	69.889
Status of Surgical Wound	+	100.00%	100.00%	93.49%	94.28%	93.53%	90.00%	88.90%	89.869
Urinary Incontinence (not public)	+	42.50%	46.49%	55.04%	43.74%	53.53%	50.92%	41,99%	49.45
Total Improved	+	79.40%	74.69%	71.24%	64.58%	70.40%	66.88%	66.94%	66.82
Declined									
Bathing		0.00%	0.55%	2.82%	2.15%	2.74%	2.86%	1.66%	2.66
Bed Transfer	-	0.00%	0.18%	2.08%	1.57%	2.02%	2.14%	1.08%	1.96
Ambulation		0.00%	0.18%	2.19%	1.27%	2.08%	2.49%	1.07%	2.25
Management of Oral Meds	-	0.00%	0.44%	4.80%	5.47%	4.90%	4.38%	3.55%	4.25
Dyspnea	-	0.00%	0.36%	5.11%	4.36%	5.01%	4.29%	4.29%	4.06
Pain Interfering w/ Activity		0.00%	0.22%	6.65%	5,97%	6.57%	5.97%	4.59%	5.74
Status of Surgical Wound		0.00%	0.00%	0.99%	0.35%	0.91%	0.94%	0.48%	0.86
Urinary Incontinence (not public)		4.00%	2.22%	5.28%	5.34%	5.29%	5.40%	4.11%	5.189
Total Declined	-	0.51%	0.52%	3.66%	3.15%	3.60%	3.53%	2.39%	3.349





Translating Data into QI

- Daily SHP alerts are resolved
 - Education takes place immediately either face-toface with the clinician or a voicemail is left by the manager to the clinician
- Performance data reviewed monthly
- QI training for sustainability OASIS C1 training modules handed out and a question a week is addressed at team meetings

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Specific Star Related QI Initiatives Process Measures

- Timely initiation of care
- Drug education on all medications provided to Patient/Caregiver
- Influenza immunization received

- Admit within 24 hours
- Review all medications.
 Porchlight Practice 5 or more medications nursing admits even on PT only cases.
- Staff education from October one forward





Outcome Measures

- Improvement in Ambulation
- Improvement in Bed Transferring
- Improvement in Bathing
- Improvement in Pain
- Improvement in Shortness of Breath

- Working with Therapy and Nursing to coordinate care
- OT's reviews and recommends placement of HHA's
- Standardized scale for pain, use of NP to evaluate complex patients, VNANE best practices

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Decrease Hospitalizations

- Patients call us FIRST!
- Utilize the continuum of care
- Refer to Home Visiting Nurse Practitioner
- Direct admission to Skilled Nurse Facility
- Be sure enough services are in place
- Tele-monitoring





5 Star Clinical Measures

- Utilization of Wound Care Nurse to evaluate product use in order to decrease number of visits per episode
- Clinical Pathways one of 20 VNAs freestanding in Massachusetts that belongs to Visiting Nurse Association of New England (VNANE's) Clinically Integrated Network
- Educate patients to call us first – Direct readmissions to Skilled Nursing Facilities (SNF)
- Use of Telehealth
- Lots of transparency and teaching
- Use of internal continuum of care
- Home Visiting Nurse Practitioner

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Employee Engagement

- Employee engagement starts with the clinical managers and the field staff
- Porchlight delivers patient-centered care
- Employees know patient satisfaction is first this is reflected on their individual report cards
- Always ask the patient before you leave "Is there anything else I can do for you before I go"





Patient Satisfaction

- New Initiative A phone call is made the first week of service by QI Director with standardized questions.
- What we learned.
 - New staff training needs are identified through the call
 - Some patients had unrealistic ideas as to what to expect from home care services. Perhaps they had services for a family member 10 years ago and things now are much different.
 - Patients appreciated the call in this society of increased technology

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Accountability/Reporting

- Internal reporting
- Key Performance Indicators(KPI's)
- Report to insurers Outcomes and Process Measures
- Report to referral sources- How many referrals were received, how many were hospitalized, how many returned to the nursing home?





Barriers

- New Staff
- Physicians who send our patients to the ER first
- Lack of use of internal continuum of care
- Culture change for staff, physicians and patients

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Top Five Practices to Assist in 5 Star Status

- Senior Management Buy in
- Staff Strong Clinical Manager
- Technology Strategic Health Partners (SHP)
- Technology EMR HomeCare HomeBase (HCHB)
- Tele-health







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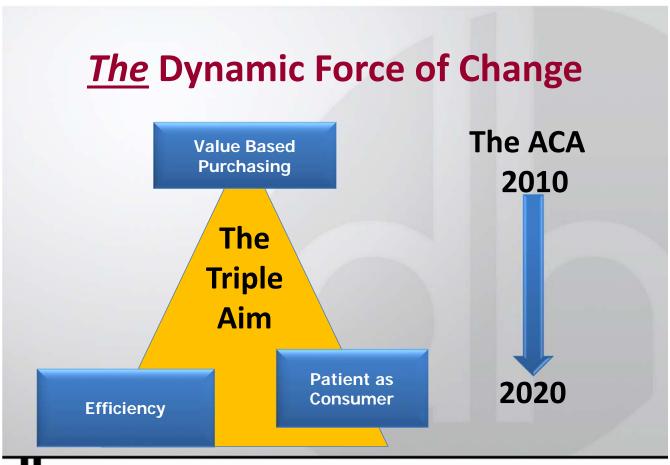


Fixing the Faults In Our Stars

Barbara A McCann
Chief Industry Officer







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So How Did Agencies Look Nationally? CMS Findings Using Calendar Year 2013 OASIS Data

Overall Agency Star Rating	Number of Agencies	% of HHAs with Star Rating			
*	6	0.06%			
**	188	1.95%			
**	868	9.02%			
**	1612	16.75%			
***	///4	ding the 23.11% 'center'			
***	2191 move	s to 3-3.5 22.77%			
****	1480	15.38%			
****	809	8.41%			
****	245	2.55%			





The Overall Agency Score: *Not* Calculated the Same as the Individual Measure Scores

 The overall score takes the 'adjusted' ratings and averages them across the 9 measures and rounds to the closest 0.5 or

Overall Score Rounded to the Nearest ½ Star	Overall Quality of Patient Care Star Rating
4.5 and 5.0	5 **
4.0	4.5
3.5	4.0 ***
3.0	3.5
2.5	3.0 ***
2.0	2.5
1.5	2.0 🜟 🜟
1.0	1.5
0.5	1.0 🜟



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Where Do You Begin Improvement?

 The Star Ratings tell you, each measure contributes to 10% of your rating- no weighting <u>right now</u>

Measure	Rating
Timely Start of Care (86%)	*
Drug Education (95%)	***
Current Flu Vaccine (41%)	*
Improved Ambulation (53%)	*
Improved Bed Transfers (54%)	**
Improved Bathing (55%)	***
Improvement in Pain (62%)	**
Improved Dyspnea (63%)	**
Acute Care Hospitalization (17%)	***





The 9 Measures –

3 Process Measures: Doing the Right Thing

- 1. Timely initiation of care
- 2. Drug education on all medications is provided to patients and caregivers
- 3. Flu vaccine received for current flu season
 All reflect staff behaviors or tasks that
 should result in Quality Care

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Strategies: Timely Start of Care



- Timely start of care: Percentage of home health episodes of care in which the start or resumption of care date was either on the physician-specified date or within 2 days of the referral date or inpatient discharge date, whichever is later.
- Outline the process of who gets the dates and enters the dates?
- Is everyone clear what to do if a referral is delayed?
- OASIS Data Sources: (M0102) Date of Physician-ordered Start of Care: (M0104) Date of Referral: compared to the (M0030) Start of Care Date or (M0032) Resumption of Care Date or (M1005) Inpatient Discharge Date whichever is <u>later</u>





Strategies: Drug Education



- Education on All Medications is Provided to the Patient/Caregiver
- The Measure: Percentage of home health episodes of care during which the patient/caregiver was instructed on how to monitor the effectiveness of drug therapy, how to recognize potential adverse effects, and how and when to report problems (since the previous OASIS assessment).
- Data Source: OASIS M2015 on the Transfer to Inpatient; Discharge from Agency
- Who is completing these assessments? In therapy only cases or if therapy is last skilled discipline? What information is the person's answer based on? All interpret the same?

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Strategies: Current Flu Shot



- Influenza Immunization Received for Current Flu Season:
 Percentage of home health episodes of care during which patients received influenza immunization for the current flu season.
- Data source: M1041 is used to establish if episode in the current flu season. M1046-if answered: 4-offered & declined; 5-medical contraindications; 7-declared shortage; 8 didn't receive, other reason-all these count against your agency. CMS 5/15/2015 FAQ
- Problem: The flu question in on the discharge OASIS, and on transfer to inpatient (a little late). Interim adds it to SOC OASIS to cue staff to work on getting the patient the flu shot.
- Ability to work with Walgreen's, CVS, etc.





The 9 Measures - 6 Outcome Measures: What Happened as a Result of Your Care

- Improvement in ambulation or moving around
- Improvement in bed transferring
- Improvement in bathing
- Improvement in pain with activity



- Improvement in dyspnea (shortness of breath)
- Acute care hospitalization
 All outcome measures are risk-adjusted

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Outcome Measures: <u>Function</u> CMS Goal- Living at Home, Safely, as Long as Possible



- Improvement in Ambulation-Locomotion
- Percentage of home health episodes of care during which the patient improved in ability to ambulate.
- Number of home health episodes of care where the value recorded on the discharge assessment indicates less impairment in ambulation/locomotion at discharge than at start (or resumption) of care
- Data Source: (M1860) Ambulation/Locomotion; (M1710) When Confused, and (M1720) When Anxious (risk adjustment)
- Excludes patients who are non-responsive or independent at SOC or ROC or Follow UP





Outcome Measures: <u>Function</u> CMS Goal- Living at Home, Safely, as Long as Possible



Measure: Improvement in Bathing

- Percentage of home health episodes of care during which the patient got better at bathing self.
- Number of home health episodes of care where the value recorded on the discharge assessment indicates less impairment in bathing at discharge than at start (or resumption) of care.
- Data Source: (M1830) Bathing: (M1710) When Confused, and (M1720) When Anxious (risk adjustment)
- Excludes patients who are non-responsive or independent at SOC or ROC or Follow UP

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Outcome Measure: End Result - Functional



- Improvement in Bed Transferring
- Percentage of home health episodes of care during which the patient improved in ability to get in and out of bed
- Number of home health episodes of care where the value recorded on the discharge assessment indicates less impairment in bed transferring at discharge than at start (or resumption) of care.
- Data Source: (M1850) Transferring; (M1710) When Confused and (M1720) When Anxious (risk adjustment)
- Excludes patients who are non-responsive or independent at SOC or ROC





Outcome Measure: End Result – Able to Engage in Activity-Remain at Home, Safely



- Improvement in Dyspnea
- Percentage of home health episodes of care during which the patient became less short of breath or dyspneic.
- Number of home health episodes of care where the discharge assessment indicates less dyspnea at discharge than at start (or resumption) of care.
- Data Source: (M1400) When is the patient dyspneic?
- Excludes patients at SOC rated as not dyspneic at anytime and patients transferred to inpatient facility and discharged

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Outcome Measure: Able to be Active, Stay at Home Safely



- Improvement in Pain Interfering with Activity
- Number of home health episodes of care where the value recorded on the discharge assessment indicates pain interfering with activity less frequently at discharge than at start (or resumption) of care.
- Data Source: (M1242) Frequency of Pain Interfering with Activity; (M1700) Cognitive Function and (M1710) When Confused and (M1720) When Anxious (risk adjustment)
- Professional Assessment vs. Self-Report





Proxy Outcome Measure: Acute Care Utilization



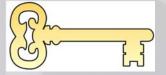
- Percentage of <u>Medicare FFS</u> home health episodes of care that ended with the patient being admitted to the hospital.
- Data source not OASIS, hospital claims database
- Risk-adjusted, excludes home health episodes of care that end in patient death.
- If you need to improve, this measure focuses on Medicare FFS patients only...start there-effects will spill over to other patients with other payers.
- Use a hospitalization risk predictor-OCS, SHP, or paper

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Key Issues in Outcome Measures



- Who completes these questions on the SOC, the ROC and importantly on the Discharge OASIS?
- Regardless of discipline (e.g. nurse, therapist) are they evaluating the patient using the same criteria or understanding of the question?
- It is time to standardize the points of evaluation across disciplines – prepare for bundling across settings, being at risk for outcomes, etc.
- Note the importance of accurate assessment and answers to the other questions key to risk adjustment





VBP-HH and Your Future

- As VBP model uses medians, use the Stars Ratings Score review in CASPER to note which of those measures is above or below the median. The median counts going forward.
- The agencies in the 9 VBP HH states will be directly impacting those scores-acknowledge that an investment must be made in improvement and achievement and then sustaining that levelorientation of new staff
- Watch for the final measures used in VBP HH and include those in your ongoing focus-it's coming!

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Recommendations: Let's Talk Quality of Care



- What you as managers need to know,
 - Are results a practice issue or a documentation problem? And
 - Ask, what are the barriers that keep us from being better?
- Most often a failure of processes, not people
- Support an understanding of accountability results of their performance and attention to documentation:
 - impact the public image of the Agency,
 - reflects their professional practice, and
 - will impact possible revenue sources of the Agency



