

NATIONAL RESEARCH Corporation

Removing the OUCH from CAHPS: Improving Communication About Medication and Pain Management Scores





Today's Presenters

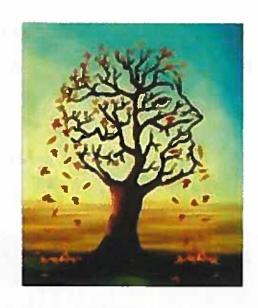
National Research

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Cross-Continuum Applications

- If the population is not a 1:1 match—look at the process level for applications
- Similar to outside-industry examples, there's translations that can occur from all parts of the healthcare continuum





About Houston Healthcare

Mission and Values

Mission

To improve the healthcare of the communities we serve by providing patient-focused, high quality, cost-effective services while promoting health and wellness.



Vision

"A caring health system dedicated to excellence—today and tomorrow."

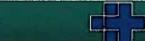
Values

Respect – entails a high regard for worth of each person. It gives everyone a voice and promotes teamwork.

Integrity – promotes honesty and straightforwardness in dealing with each other in attempting to make our system work to its full potential.

Service Innovation – encourages creativity in seeking continuous quality improvements and in meeting customer requirements.

Excellence - fosters constant, continuous striving for quality service in duty and work done for others.



Strategies of Success

- Service council
- A3 project: Pain management
- Blue folders
- Daily huddles
- Bedside shift handoffs
- Purposeful hourly rounding
- Nurse leader quality rounds
- Pharmacy decentralization and rounding
- Role of pharmacy students and pharmacists
- Medication reconciliation process



A3 Project: Pain Management

- The team
- Area of focus: Surgical patients
- Needs identified through the A3 project: Preoperative education, expectation management, and concentration of what patients can anticipate post-procedure
- Changes to processes and how it was implemented





Daily Huddles

- The team
- Information reviewed: HCAHPS outcomes
- How it was implemented for consistency across all units
- How we ensure the sustainability of huddles



Purposeful Hourly Rounding

- The purposeful hourly rounding process
- Questions that are asked of patients and families
- Alignment to pain management
- How it was implemented for consistency across all units
- How we ensure the sustainability of purposeful hourly rounding





Pharmacy Decentralization and Rounding

- Decentralization: To assist with peak hours on care delivery units
- The decentralization process
- Pilot and translation
- Pharmacy rounding process for high risk patients
- How it was implemented





Medication Reconciliation Process

- The team
- Area of focus: Core measures patients
- Changes to the medication reconciliation process
- How it was implemented





The Healthcare Continuum Post Acute Setting Applications

- Pediatric and Long Term Care Settings
 - Improvements discussed today are universal
 - Processes may require minor changes for translation to your specific setting
- Home Health
 - Managing of expectations with patients
 - Each home encounter becomes a "patient round"
 - Handoffs can still occur during vacations, weekends, escalations, where there's takeaways with application to the *process* level. These handoffs involve communication exchange, similar to "shift-to-shift" in the inpatient setting
 - PI coordinator is gathering information/lessons learned from "nurse quality rounds"

Tying it All Together: Driving Improvement & Accountability for Better Patient Care Delivery

Align with your key drivers

| Key Drivers | NRC 75th Percentile* | NRC 50th Percentile | Gurrent YTD | Nov 2013‡ | Oct 2013‡ | Sep 2013‡ | Aug 2013‡ | |
|--|------------------------------------|------------------------|----------------|------------------------|-----------|-----------|-----------|-------|
| During this hospital stay, how often did you have confidence and trust in the nurses treating you? | Emotional Support | 78.2% | 73.8% | 75.8 % PR=62 | 83.3% | 71.9% | 72.9% | 79.5% |
| During this hospital stay, how often was it easy for you to find someone on the hospital staff to talk to about your concerns? | Emotional Support | 71.8% | 64.7% | 72.3 % PR=77 | 81.8%µ | 86.0% | 74.0% | 74.2% |
| During this hospital stay, how often did nurses listen carefully to you? | Respect for Patient Preferences | 79.8% | 75.0% | 76.0% PR=56 | 87.1% | 71.2% | 74.3% | 78.3% |





Take-Aways for Implementation

Action Review & Agreed Incentive Resources Capability Vision **Feedback** Methods **Plans** Sustainable Skills, know Adequate Reason to Where + Keeping Score **Tangible** Clear wavs are we Do it means to Change how to do & telling steps headed WIIFM the work do the work working to take others Action Agreed Review & **=** Confusion Capability Incentive + Resources + **Plans** Methods **Feedback** Action Review & Agreed **Vision** + Resources + Incentive = Anxiety + **Plans** Methods Feedback Action **Review &** Agreed **Vision** Capability Resources + + = Resistance **Plans** Methods **Feedback** Action Review & Agreed **Vision** Capability Incentive = Frustration + **Plans** Methods Feedback **Agreed** Review & **Vision** Capability Incentive + Resources = Tailspin Methods **Feedback** Action Review & Vision Capability Incentive + Resources + = Backslide **Plans Feedback** Action Agreed Relapse & Vision Capability Incentive + Resources + **Plans** Methods Deterioration Adapted from HBR, January 2007, What Happens When Change Comes Undone





2015 Best Practice Webinar Series

- Actionable takeaways and solutions for issues impacting our evolving healthcare environment
- Register at NationalResearch.com/events

Embracing Handoffs in Healthcare: High Performer Strategies for Effective and Safe Care Transitions | Wednesday, April 15 | 12 pm ET

The Power of Volunteers: Creating a Broader Healthcare Workforce Wednesday, July 22 | 12 pm ET

Communication and Patient-Centered Care: Interdisciplinary and Continuum Considerations | Tuesday, October 21 | 12 pm ET



Communication about Medication Side Effects

A Guide to Understanding

Medication Side Effects

Find the names of the medications circled on the back of this page. The number(s) listed after your medication can be matched with the box(s) below showing you the common side effects. This will help you learn about some common side effects associated with your medications.





| 1. Altered Taste | 2. Bleeding | 3. Bruising | 4. Changes in Appetite | 5. Confusion |
|--------------------------------|------------------------|-----------------------------|------------------------|----------------------------------|
| 6. Constipation | 7. Diarrhea | 8. Difficulty Sleeping | 9. Dizziness | 10. Dry Mouth |
| 11. Fast Heart Rate | 12. Flatulence (Gas) | 13. Fluid Retention (Edema) | 14. Flushed Skin | 15. Headache |
| 16. Heartburn | 17. Heart Palpitations | 18. High Blood Pressure | 19. High Blood Sugar | 20. Irritation at Injection Site |
| 21. Itching | 22. Low Blood Pressure | 23. Low Blood Sugar | 24. Mood Changes | 25. Muscle Pain |
| 26. Nausea and/ or Vomiting | 27. Rash | 28. Sleepiness | 29. Slow Heart Rate | 30. Stomach Cramps |
| 31. Weakness | 32. Cough | | | |

• See back for medications (GENERIC, Brand) and numbers which match with the above side effects

Reference: Lexicomp, Drug Info Handbook, 22nd Ed.
Updated: 9/24/2014

| ACYCLOVIR (Zovirax) 7,20,21,26 | DONEPEZIL (Aricept) 7,8 | MEPERIDINE (Demerol) 5,9,22,28,29 |
|---|--|--|
| ALBUTEROL (Proventil, ProAir) 8,9,11,17 | ENALAPRIL (Vasotec) 1,9,15,22,32 | MEROPENEM (Merrem) 7,15,21,27 |
| ALLOPURINOL (Zyloprim) 7,27 | ENOXAPARIN (Lovenox) 2,3,20 | METFORMIN (Glucophage) 7,12,26,31 |
| ALPRAZOLAM (Xanax) 5,9,28 | EPOETIN ALFA (Procrit, Epogen) 15,18,20,21,26,27 | METHOCARBAMOL (Robaxin) 9,22,27,28 |
| ALUMINUM/MAG/SIM (Maalox) 7,26 | ERTAPENEM (Invanz) 7 | METHYLPREDNISOLONE (SoluMedrol) 4,19,24 |
| AMIODARONE (Cordarone) 6,17,26,29,30 | EZETIMIBE (Zetia) 7,25 | METOCLOPRAMIDE (Regian) 9,28 |
| AMLODIPINE (Norvasc) 9,13,17,22 | FAMOTIDINE (Pepcid) 7,9,15 | METOPROLOL (Lopressor, Toprol) 9,21,22,27,29 |
| AMOXICILLIN (Principen) 7,26,27 | FENOFIBRATE (Tricor) 15,21,25,30 | METRONIDAZOLE (Flagyl) 1,26 |
| APIXABAN (Eliquis) 2,3,9,15 | FENTANYL (Duragesic, Sublimaze) 5,6,9,28,29 | MIDAZOLAM (Versed) 5,9,22,28 |
| ASPIRIN 2,3,16,26,30 | FERUMOXYTOL (Feraheme) 20, 22 | MIDODRINE (ProAmatine) 18,21 |
| ATORVASTATIN (Lipitor) 8,12,25,30 | FINASTERIDE (Proscar) 9,27,31 | MONTELUKAST (Singulair) 15 |
| AZITHROMYCIN (Zithromax) 4,7,26,27 | FLUCONAZOLE (Diflucan) 9,15,26,27,30 | MORPHINE 5,6,9,22,28,29 |
| AZTREONAM (Azactam) 7,26,27 | FLUTICASONE (Flonase) None | NIFEDIPINE (Procardia, Adalat) 9,13,14,15,16,26 |
| BACLOFEN (Lioresal) 8,9,22,28,31 | FLUOXETINE (Prozac, Sarafem) 8,15,26,31 | NITROGLYCERIN 9,14,15 |
| BENAZEPRIL (Lotensin) 9,15,32 | FUROSEMIDE (Lasix) 9,22 | ONDANSETRON (Zofran) 15,17,31 |
| BISACODYL (Dulcolax) 30 | GABAPENTIN (Neurontin) 9,24,28 | OXYCODONE (Oxycontin, Roxicodone) 6,9,21,26,28 |
| BUDESONIDE (Pulmicort) 15,26 | GENTAMICIN 7,21,26,27 | PANTOPRAZOLE (Protonix) 15 |
| BUMETANIDE (Bumex) 9,19 | HEPARIN 2,3,20 | PAROXETINE (Paxil) 8,9,10,15,26,28,31 |
| CALCIUM ACETATE (PhosLo) | HYDRALAZINE (Apresoline) 14,22,25 | PIPERACILLIN/TAZO (Zosyn) 7,20 |
| CARVEDILOL (Coreg) 9,19,22,28,31 | HYDROCHLOROTHIAZIDE (HCTZ) 9,22 | POTASSIUM CHLORIDE (KlorCon) 30 |
| CEFAZOLIN (Ancef) 7,21,27 | HYDROCODONE/ACETAMINOPHEN (Norco) 6,9,21,28 | PREDNISONE (Deltasone) 4,19,24,30 |
| CEFEPIME (Maxipime) 7,27 | HYDROCODONE/CPM (Tussionex) 5,6,9,28 | PREGABALIN (Lyrica) 9,10,13,28 |
| CEFTAROLINE (Teflaro) 7,8,15,21,27 | HYDROMORPHONE (Dilaudid) 6,9,22,28,29 | PROMETHAZINE (Phenergan) 5,22,28,29 |
| CEFTAZIDIME (Fortaz) 7,20 | HYDROXYZINE (Vistaril, Atarax) 9,10,28 | RIVAROXABAN (Xarelto) 2,3,9,15 |
| CEFTRIAXONE (Rocephin) 7,20,27 | IBUPROFEN (Motrin, Advil) 16,26,30 | ROPINIROLE (Requip) 9,26,28 |
| CELECOXIB (Celebrex) 9,13,15,27,30 | INSULIN ASPART (Novolog) 20,23 | ROSUVASTATIN (Crestor) 25 |
| CETIRIZINE (Zyrtec) 8,15,28 | INSULIN DETEMIR (Levemir) 20,23 | SERTRALINE (Zoloft) 4,7,9 |
| CIPROFLOXACIN (Cipro) 7,15,20,26,27 | IPRATROPIUM (Atrovent) 9,15 | SEVELAMER (Renagel) 7,16,26 |
| CITALOPRAM (Celexa) 8,26,28 | ISOSORBIDE MONONITRATE (Imdur) 9,14,15 | SPIRONOLACTONE (Aldactone) 5,15,27,30 |
| CLINDAMYCIN (Cleocin) 7,20,27,30 | KETOROLAC (Toradol) 15,16,26,30 | SULFAMETHOX/TRIMETH (Bactrim, Septra) 4,26,27 |
| CLONAZEPAM (Klonopin) 5,9,28 | LABETALOL (Normodyne) 9,22,26,28 | TAMSULOSIN (Flomax) 9,15 |
| CLONIDINE (Catapres) 9,15,22,28 | LACTULOSE 12,26,30 | TIOTROPIUM (Spiriva) 10 |
| CLOPIDOGREL (Plavix) 2,3,21,27 | LEVALBUTEROL (Xopenex) 9,11,15 | TOBRAMYCIN (Nebcin) 7,27 |
| CYCLOBENZAPRINE (Flexeril) 5,9,28 | LEVETIRACETAM (Keppra) 4,15,24,26,28 | TRAMADOL (Ultram) 6,9,14,21,26,28 |
| DABIGATRAN (Pradaxa) 2,3,9,15 | LEVOFLOXACIN (Levaquin) 7,8,9,15,20,27 | VANCOMYCIN 14,22,26,27 |
| DAPTOMYCIN (Cubicin) 6,7,8,20 | LEVOTHYROXINE (Synthroid) 11,14 | WARFARIN (Coumadin, Jantoven) 2,3 |
| DEXAMETHASONE (Decadron) 9,15,18,24 | LINEZOLID (Zyvox) 7,8,15 | ZOLPIDEM (Ambien) 5,9,28 |
| DIAZEPAM (Valium) 5,9,28 | LISINOPRIL (Zestril, Prinivil) 9,15,22,32 | Reminder about Side Effects: |
| DICYCLOMINE (Bentyl) | LOPERAMIDE (Imodium) 6,9 | Please ask your nurse or doctor if you still have |
| DIGOXIN (Lanoxin) 9,17,29 | LORAZEPAM (Ativan) 5,9,28 | questions about your medication's side effects or if |
| DILTIAZEM (Cardizem) 9,13,15,22,29 | LOSARTAN (Cozaar) 9,22,31 | your medications do not appear on this form. You |
| DIPHENHYDRAMINE (Benadryl) 9,28 | MAGNESIUM OXIDE (MagOx) 7 | can also ask your pharmacist after you are dis- |
| DIPHENOXYLATE/ATROPINE (Lomotil) 9,10,11,28 | MEGESTROL (Megace) 4,27,31 | charged from the hospital. |
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Patient Rounding Log (Pharmacist)

| Admission | | Exclusion Criteria | LOS < | Day Rounding Completed | | | | | | If not counseled, give reason | Has anyone talked to you about any new meds you are | Do you have other questions concerning | Have you experienced any SE from any meds |
|-----------|-----------------|-----------------------|-------|------------------------|----------|---|---|----------|----------|-------------------------------|--|--|--|
| Date/Time | MR# | Applies | 72hrs | 2 | 3 | 4 | 5 | 6 | 7 | Additional Comments | taking | your meds | given to you |
| | 77117 11 | - rippiics | , | <u> </u> | | | _ | | <u> </u> | Additional Comments | Conting | your meus | Practi to Ann |
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PHARMACY MEDICATION ROUNDS

| DATE:PHARMACIST: |
|--|
| Be prepared by reviewing the patient history and have a home rx list and current rx list |
| Introduction: Hello, my name is, I am a pharmacist. I am here to talk with you if this is a good time. |
| Be sure that it is ok with the patient if family is present - HIPAA |
| Has your doctor or nurse explained what medications you have been given and why? |
| I have your medication list here and can review it with you if you like. (try to focus on new/inpatient meds) Ask the patient if they know what the med is for firstthere may be more than one indication. |
| Has your doctor or nurse explained any side effects that your medications may cause? |
| Do you feel that any of your medications have caused side effects? |
| **if you are unable to answer any questions, make note and ensure that you will find the answer and get back with the patient** |
| **do not try to answer diagnosis or prognosis questions – refer to physician or nursing** |
| Thank you for your time Mr/Mrs Is there anything more I can do for |

you today?